UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): November 12, 2025

Loar Holdings Inc.

(Exact name of Registrant as Specified in Its Charter)

Delaware (State or Other Jurisdiction of Incorporation) 001-42030 (Commission File Number) 82-2665180 (IRS Employer Identification No.)

20 New King Street White Plains, New York (Address of Principal Executive Offices)

10604 (Zip Code)

Registrant's Telephone Number, Including Area Code: 914 909-1311

Not applicable (Former Name or Former Address, if Changed Since Last Report)

										
	eck the appropriate box below if the Form 8-K filer any of the following provisions:	ling is intended to sim	ultaneously satisfy the filing obligation of the registrant							
	Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)									
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)									
	Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))									
	Pre-commencement communications pursuant	to Rule 13e-4(c) unde	r the Exchange Act (17 CFR 240.13e-4(c))							
	Securities reg	istered pursuant to So	ection 12(b) of the Act:							
		Trading								
	Title of each class	Symbol(s)	Name of each exchange on which registered							
	Common stock, par value \$0.01 per share	LOAR	New York Stock Exchange							
	Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).									
Em	Emerging growth company ⊠									
		C	as elected not to use the extended transition period for ed pursuant to Section 13(a) of the Exchange Act.							

Item 2.02 Results of Operations and Financial Condition.

On November 12, 2025, Loar Holdings Inc. announced its financial results for the quarter ended September 30, 2025. A copy of the press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K and is incorporated by reference.

The information in Item 2.02 and in the accompanying Exhibit 99.1 is being furnished and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall they be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, regardless of any general incorporation language in such filing, except as expressly set forth by specific reference in such a filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

Exhibit Number	Description
99.1	Press release issued by Loar Holdings Inc. on November 12, 2025
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURES

	Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.									
Date:	November 12, 2025	Ву:	/s/ Glenn D'Alessandro Glenn D'Alessandro Treasurer and Chief Financial Officer							



Loar Holdings Inc. Reports Q3 2025 Record Results and Upward Revisions to 2025 Outlook and Full Year 2026 Outlook

November 12, 2025

WHITE PLAINS, NY., November 12, 2025 /ACCESSWIRE/ -- Loar Holdings Inc. (NYSE: LOAR) (the "Company," "Loar," "we," "us" and "our"), reports record results for the third quarter of 2025, upward revisions to 2025 outlook, and full year 2026 outlook.

"The strong tailwinds of secular growth in commercial passenger traffic, immense backlogs at the airframe manufacturers, and global demand for defense products once again led us to a record quarter," stated Dirkson Charles, Loar CEO and Executive Co-Chairman of the Board of Directors.

Third Quarter 2025

- Net sales of \$126.8 million, up 22.4% compared to the prior year's quarter.
- Net income of \$27.6 million, up 218.9% compared to the prior year's quarter.
- Diluted earnings per share of \$0.29, up 222.2% compared to the prior year's quarter.
- Adjusted EBITDA of \$49.1 million, up 28.9% compared to the prior year's quarter.
- Net income margin for the quarter improved to 21.8% compared to the prior year's quarter of 8.4%.
- Adjusted EBITDA Margin for the quarter improved to 38.7% compared to 36.8% for the prior year's quarter.
- Adjusted Earnings Per Share of \$0.35, up 133.3% compared to the prior year's quarter.

Loar reported net sales for the quarter of \$126.8 million, an increase of \$23.2 million or 22.4% over the prior year's quarter. Organically⁽¹⁾, net sales increased 11.1% or \$11.5 million, to \$115.0 million.

Net income for the quarter increased \$18.9 million to \$27.6 million from \$8.7 million in the comparable quarter a year ago. The increase in net income for the quarter was primarily driven by an income tax benefit recorded during the guarter, increase in operating income, and lower interest expense.

Adjusted EBITDA for the quarter was \$49.1 million, an increase of 28.9% or \$11.0 million compared to the prior year's quarter. Adjusted EBITDA as a percentage of net sales was 38.7%, compared to 36.8% in the third quarter of the prior year. The increase in Adjusted EBITDA as a percentage of net sales was due to the continued execution of our strategic value drivers, accretive impact of increased sales of higher margin products, and the leveraging impact of higher sales on operating costs.

Year-to-Date

- Net sales of \$364.5 million, up 24.7% over the comparable period a year ago.
- Net income of \$59.6 million, up 221.6% over the comparable period a year ago.
- Diluted earnings per share of \$0.62, up 210.0% over the comparable period a year ago.

- Adjusted EBITDA of \$139.4 million, up 31.3% over the comparable period a year ago.
- Net income margin improved to 16.3% compared to 6.3% in the comparable period a year ago.
- Adjusted EBITDA Margin improved to 38.2% compared to 36.3% in the comparable period a year ago.
- Adjusted Earnings Per Share of \$0.78, up 143.8% over the comparable period a year ago.

"Through the nine months of 2025 the business has delivered strong performance and most notably has generated \$82 million of operating cash flow." stated Glenn D'Alessandro, Loar Treasurer and CFO.

Net sales for the nine months ended September 30, 2025, were \$364.5 million, an increase of \$72.2 million or 24.7% over the comparable period of the prior year. Organically⁽¹⁾, net sales increased 11.2% or \$32.7 million, to \$325.1 million.

Net income for the year-to-date September 30, 2025 increased \$41.1 million to \$59.6 million from a net income of \$18.5 million for the comparable period a year ago.

Adjusted EBITDA for the nine months of 2025 was \$139.4 million, an increase of 31.3% or \$33.2 million over the comparable period a year ago. Adjusted EBITDA as a percentage of net sales was 38.2% for the nine months of 2025, compared to 36.3% for the comparable nine months of the prior year.

Please see the attached Table 4 for a reconciliation of net income to EBITDA, Adjusted EBITDA and Adjusted EBITDA Margin for the periods discussed in this press release.

(1) Net organic sales represent net sales from our existing businesses for comparable periods and exclude net sales from acquisitions. We include net sales from new acquisitions in net organic sales from the 13th month after the acquisition on a comparative basis with the prior year period.

Full Year 2025 Outlook - Revised*

"We have again raised our outlook as a result of business performance, continued demand for our products, and the impact of changes to the U.S. tax code," stated Mr. D'Alessandro,

- Net sales between \$487 million and \$495 million, up from between \$486 million and \$494 million.
- Net income between \$70 million and \$75 million, up from between \$65 million and \$70 million.
- Adjusted EBITDA between \$185 million and \$188 million, up from between \$184 million and \$187 million.
- Adjusted EBITDA Margin approximately 38%.
- Diluted Earnings per share between \$0.73 and \$0.78, up from between \$0.68 and \$0.73.
- Net income margin approximately 14%, up from approximately 13%.
- Adjusted Earnings Per Share between \$0.93 and \$0.98, up from between \$0.83 and \$0.88.
- Interest expense \$25 million, down from \$26 million.
- Effective tax rate approximately 15%, down from approximately 25%.
- Market Assumptions Full year outlook is based on the following assumptions:
 - o Commercial, Business Jet, and General Aviation OEM growth of low-double digits.
 - o Commercial, Business Jet, and General Aviation aftermarket growth of low-double digits.
 - o Defense growth of high-double digits.

Full Year 2026 Outlook*

"Market indicators are trending upwards - airframe OEMs are increasing production rates. Global commercial traffic is at record levels, and overall demand is continuing to grow. Additionally, our defense customers continue to rely on our ability to consistently provide niche products and capabilities. Leveraging this backdrop, and taking into account a robust backlog, we anticipate that 2026 will be an exciting year for Loar," stated Mr. Charles.

- Net sales between \$540 million and \$550 million.
- Net income between \$80 million and \$85 million.
- Adjusted EBITDA between \$209 million and \$214 million.
- Adjusted EBITDA Margin approximately 39%.
- Diluted Earnings per share between \$0.82 and \$0.88.
- Net income margin approximately 15%.
- Adjusted Earnings Per Share between \$0.98 and \$1.03.
- Interest expense approximately \$25 million.
- Effective tax rate approximately 25%.
- Market Assumptions Full year outlook is based on the following assumptions:
 - o Commercial, Business Jet, and General Aviation OEM growth of low-double digits.
 - commercial, Business Jet, and General Aviation aftermarket growth of low-double digits.
 - Defense growth of mid-single digits.

*Full Year 2025 Outlook - Revised and Full Year 2026 Outlook do not include the impact of the pending LMB acquisition.

Adjusted EBITDA, Adjusted Earnings Per Share and Adjusted EBITDA Margin are non-GAAP financial measures provided in the "Full Year 2025 Outlook – Revised*" and "Full Year 2026 Outlook*" sections on a forward-looking basis. The Company does not provide a reconciliation of such forward-looking measures to the most directly comparable financial measures calculated and presented in accordance with GAAP because to do so would be potentially misleading and not practical given the difficulty of projecting event-driven transactional and other non-core operating items in any future period. The magnitude of these items, however, may be significant.

Earnings Conference Call

A conference call will be held at 10:00 a.m., Eastern Time on November 12, 2025. To participate in the call telephonically please dial +1 877-407-0670 / +1 215-268-9902. International participants can find a list of toll-free numbers here. A live audio webcast will also be available at the following link as well as through the Investor section of Loar Holdings website; https://ir.loargroup.com.

The webcast will be archived and available for replay later in the day.

About Loar Holdings Inc.

Loar Holdings Inc. is a diversified manufacturer and supplier of niche aerospace and defense components that are essential for today's aircraft and aerospace and defense systems. Loar has established relationships across leading aerospace and defense original equipment manufacturers and Tier Ones worldwide.

Non-GAAP Supplemental Information

We present in this press release certain financial information based on our EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin, and Adjusted Earnings Per Share. References to "EBITDA" mean earnings before interest, taxes, depreciation and amortization, references to "Adjusted EBITDA" mean EBITDA plus, as applicable for each relevant period, certain adjustments as set forth in the reconciliations of net income to EBITDA and Adjusted EBITDA, and references to "Adjusted EBITDA Margin" refer to Adjusted EBITDA divided by net sales. References to "Adjusted Earnings Per Share" mean net income plus certain adjustments as set forth in the reconciliations below to derive Adjusted EBITDA from EBITDA, less the tax effect of these adjustments. EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin, and Adjusted EBITDA Margin, and Adjusted EBITDA, Adjusted EBITDA, Adjusted EBITDA, Adjusted EBITDA, Adjusted EBITDA, Adjusted EBITDA, and Adjusted EBITDA, Adjusted EBITDA, and Adjusted EBITDA, Adjusted EBITDA, and assess the performance under U.S. GAAP. We present EBITDA, are selected to the secure we believe they are useful indicators for evaluating operating performance. In addition, our management uses Adjusted EBITDA to review and assess the performance of the management team in connection with employee incentive programs and to prepare its annual budget and financial projections. Moreover, our management uses Adjusted EBITDA of target companies to evaluate acquisitions.

Although we use EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin and Adjusted Earnings Per Share as measures to assess the performance of our business and for the other purposes set forth above, the use of non-GAAP financial measures as analytical tools has limitations, and you should not consider any of them in isolation, or as a substitute for analysis of our results of operations as reported in accordance with U.S. GAAP. Some of these limitations are:

- EBITDA, Adjusted EBITDA and Adjusted EBITDA Margin do not reflect the significant interest expense, or the cash requirements necessary to service interest payments on our indebtedness.
- Although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and the cash requirements for such replacements are not reflected in EBITDA, Adjusted EBITDA and Adjusted EBITDA Margin.
- EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin and Adjusted Earnings Per Share exclude the cash expense we have incurred to integrate acquired businesses into our operations, which is a necessary element of certain of our acquisitions.
- The omission of the substantial amortization expense associated with our intangible assets further limits the usefulness of EBITDA, Adjusted EBITDA and Adjusted EBITDA Margin.
- EBITDA, Adjusted EBITDA and Adjusted EBITDA Margin do not include the payment of taxes, which
 is a necessary element of our operations.

Because of these limitations, EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin and Adjusted Earnings Per Share should not be considered as measures of cash available to us to invest in the growth of our business. Management compensates for these limitations by not viewing EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin and Adjusted Earnings Per Share in isolation and specifically by using other U.S. GAAP measures, such as net sales and operating profit, to measure our operating performance. EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin and Adjusted Earnings Per Share are not measurements of financial performance under U.S. GAAP, and they should not be considered as alternatives to net income or cash flow from operations determined in accordance with U.S. GAAP. Our calculations of EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin and Adjusted Earnings Per Share may not be comparable to the calculations of similarly titled measures reported by other companies.

Future Looking Statements

This press release includes express or implied forward-looking statements. Forward-looking statements include all statements that are not historical facts, including those that reflect our current views with respect to, among other things, our operations and financial performance. The words "anticipate," "assume," "believe," "continue," "could," "estimate," "expect," "intend," "may," "plan," "potential," "predict," "project," "future," "will," "seek," "foreseeable," the negative version of these words or similar terms and phrases may identify forward-looking statements in this press release, but the absence of these words does not mean that a statement is not forward-looking.

The forward-looking statements contained in this press release, including, but not limited to, the statements under the heading "Full Year 2025 Outlook – Revised* and "Full Year 2026 Outlook*" are based on management's current expectations and are not quarantees of future performance. Our expectations and beliefs are expressed in management's good faith, and we believe there is a reasonable basis for them, however, the forward-looking statements are subject to various known and unknown risks, uncertainties, assumptions, or changes in circumstances that are difficult to predict or quantify. Actual results may differ materially from these expectations due to changes in global, regional, or local economic, business, competitive, market, regulatory, and other factors, many of which are beyond our control. We believe that these factors include but are not limited to the following: the almost exclusive focus of our business on the aerospace and defense industry; our heavy reliance on certain customers for a significant portion of our sales; our ability to timely close on the LMB acquisition; the fact that we have in the past consummated acquisitions and our intention to continue to pursue acquisitions, and that our business may be adversely affected if we cannot consummate acquisitions on satisfactory terms, or if we cannot effectively integrate acquired operations; and the other risks and uncertainties described in Part I, Item 1A of the Annual Report on Form 10-K filed with the Securities and Exchange Commission ("SEC") on March 31, 2025, and other periodic reports filed by the Company from time to time with the SEC.

These factors should not be construed as exhaustive and should be read in conjunction with the other cautionary statements that are included in this press release. Should one or more of these risks or uncertainties materialize, or should any of our assumptions prove incorrect, our actual results may vary in material respects from those projected in the forward-looking statements. Any forward-looking statement made by us in this press release speaks only as of the date of this press release and is expressly qualified in its entirety by the cautionary statements included in this press release. Factors or events that could cause our actual results to differ may emerge from time to time, and it is not possible for us to predict all of them. We may not actually achieve the plans, intentions or expectations disclosed in our forward-looking statements and you should not place undue reliance on our forward-looking statements. Our forward-looking statements do not reflect the potential impact of any future acquisitions, mergers, dispositions, joint ventures, investments, or other strategic transactions we may make. We undertake no obligation to publicly update or review any forward-looking statement, whether as a result of new information, future developments or otherwise, except as may be required by any applicable law.

Contact

lan McKillop Loar Holdings Inc. Investor Relations IR@loargroup.com

Table 1: Condensed Consolidated Balance Sheets

(Unaudited, amounts in thousands except share amounts)

	Septe	mber 30, 2025	December 31, 2024		
Assets					
Current assets:					
Cash and cash equivalents	\$	98,955	\$	54,066	
Accounts receivable, net		78,571		63,834	
Inventories		105,471		92,639	
Other current assets		10,891		9,499	
Income taxes receivable		1,588		632	
Total current assets		295,476		220,670	
Property, plant and equipment, net		78,107		76,605	
Finance lease assets		1,963		2,171	
Operating lease assets		5,856		5,584	
Other long-term assets		22,604		17,389	
Intangible assets, net		424,459		434,662	
Goodwill		705,581		693,537	
Total assets	\$	1,534,046	\$	1,450,618	
Liabilities and equity					
Current liabilities:					
Accounts payable	\$	17,653	\$	12,086	
Current portion of finance lease liabilities	,	261	,	232	
Current portion of operating lease liabilities		699		603	
Income taxes payable		2,622		1,984	
Accrued expenses and other current liabilities		28,648		26,901	
Total current liabilities		49,883		41,806	
Deferred income taxes		34,361		32,892	
Long-term debt, net		279,357		277,293	
Finance lease liabilities		2,967		3,170	
Operating lease liabilities		5,347		5,136	
Other long-term liabilities		1,935		1,816	
Total liabilities		373,850		362,113	
Commitments and contingencies					
Equity:					
Preferred stock, \$0.01 par value, 1,000,000 shares authorized, and no shares issued or outstanding		_		_	
Common stock, \$0.01 par value, 485,000,000 shares authorized; 93,622,471 and 93,556,071 issued and outstanding at September 30, 2025 and December					
31, 2024, respectively		936		936	
Additional paid-in capital		1,120,701		1,108,225	
Retained earnings (accumulated deficit)		39,075		(20,560)	
Accumulated other comprehensive loss		(516)		(96)	
Total equity		1,160,196		1,088,505	
Total liabilities and equity	\$	1,534,046	\$	1,450,618	

Table 2: Condensed Consolidated Statements of Net Income (Unaudited, amounts in thousands except per common share amounts)

	Three Mor Septem		Nine Months Ended September 30,				
	 2025	2024		2025	2024		
Net sales	\$ 126,751	\$ 103,519	\$	364,533	\$	292,378	
Cost of sales	59,973	 50,615		171,850		147,515	
Gross profit	66,778	52,904		192,683		144,863	
Selling, general and administrative expenses	35,758	30,186		105,758		80,362	
Transaction expenses	1,846	1,444		4,290		2,549	
Other (expense) income, net	(154)	1,574		(154)		4,441	
Operating income	29,020	22,848		82,481		66,393	
Interest expense, net	6,012	9,962		18,952		38,332	
Refinancing costs	_	_		_		1,645	
Income before income taxes	23,008	12,886		63,529		26,416	
Income tax benefit (provision)	4,598	 (4,230)		(3,894)		(7,870)	
Net income	\$ 27,606	\$ 8,656	\$	59,635	\$	18,546	
Net income per common share:							
Basic	\$ 0.29	\$ 0.10	\$	0.64	\$	0.21	
Diluted	\$ 0.29	\$ 0.09	\$	0.62	\$	0.20	
Weighted average common shares outstanding:							
Basic	93,622	89,704		93,588		88,722	
Diluted	95,875	91,931		95,912		90,755	

Table 3: Condensed Consolidated Statements of Cash Flows

(Unaudited, amounts in thousands)

	Ni	ember 30,		
		2025		2024
Operating Activities				
Net income	\$	59,635	\$	18,546
Adjustments to reconcile net income to net cash provided by				
operating activities:				
Depreciation		8,874		8,183
Amortization of intangibles and other long-term assets		29,060		22,249
Amortization of debt issuance costs		670		931
Recognition of inventory step-up		45		276
Stock-based compensation		10,617		7,568
Deferred income taxes		(2,753)		(141)
Non-cash lease expense		451		438
Refinancing costs		_		1,645
Adjustment to contingent consideration liability		_		(2,856)
Changes in assets and liabilities:				
Accounts receivable		(13,276)		(4,331)
Inventories		(9,559)		(13,694)
Other assets		(7,399)		(4,455)
Accounts payable		4,430		2,825
Income taxes payable		204		109
Accrued expenses and other current liabilities		1,278		(1,513)
Environmental liabilities		_		(1,145)
Operating lease liabilities		(420)		(392)
Net cash provided by operating activities		81,857		34,243
Investing Activities				
Capital expenditures		(7,493)		(6,406)
Proceeds from sale of fixed assets		_		322
Payments for acquisitions, net of cash acquired		(32,813)		(383,222)
Net cash used in investing activities		(40,306)		(389,306)
Financing Activities				
Net proceeds from issuance of common stock		_		325,408
Proceeds from exercise of stock options		1,859		_
Proceeds from issuance of long-term debt		1,500		360,000
Payments of long-term debt		_		(287,881)
Financing costs and other, net		_		(8,876)
Payments of finance lease liabilities		(173)		(137)
Net cash provided by financing activities		3,186		388,514
Effect of translation adjustments on cash and cash equivalents		152		239
Net increase in cash and cash equivalents		44,889		33,690
Cash and cash equivalents, beginning of period		54,066		21,489
Cash and cash equivalents, end of period	\$	98,955	\$	55,179
Supplemental information				
Interest paid during the period, net of capitalized amounts	\$	19,399	\$	37,495
Income taxes paid during the period, net	\$	7,676	\$	7,925

Table 4: Reconciliation of Net income to EBITDA and Adjusted EBITDA (Unaudited, dollars in thousands)

	Thi	ee Months E	September	Nine Months Ended September 30,				
		2025	2024		2025	2024		
Net income	\$	27,606	\$ 8,656	\$	59,635	\$	18,546	
Adjustments:								
Interest expense, net		6,012	9,962		18,952		38,332	
Refinancing costs		_	_		_		1,645	
Income tax (benefit) provision		(4,598)	4,230		3,894		7,870	
Operating income		29,020	22,848		82,481		66,393	
Depreciation		2,926	2,775		8,874		8,183	
Amortization		9,863	7,945		29,060		22,249	
EBITDA		41,809	33,568		120,415		96,825	
Adjustments:								
Recognition of inventory step-ups (1)		45	276		45		276	
Other expense (income), net (2)		154	(1,574)		154		(4,441)	
Transaction expenses (3)		1,846	1,444		4,290		2,549	
Stock-based compensation (4)		3,878	3,094		10,617		7,568	
Acquisition and facility integration costs (5)		1,377	1,288		3,839		3,381	
Adjusted EBITDA	\$	49,109	\$ 38,096	\$	139,360	\$	106,158	
Net sales	\$	126,751	\$ 103,519	\$	364,533	\$	292,378	
Net income margin		21.8%	8.4%		16.3%		6.3%	
Adjusted EBITDA Margin		38.7%	36.8%		38.2%		36.3%	

- (1) Represents accounting adjustments to inventory associated with acquisitions of businesses that were charged to cost of sales when inventory was sold.
- Represents a \$2.9 million reduction in the estimated contingent purchase price for the CAV acquisition and \$1.7 million of proceeds from the settlement of buyer-side representations and warranties insurance covering the acquisition of DAC during the nine months ended September 30, 2024 and \$1.7 million of proceeds from the settlement of buyer-side representations and warranties insurance covering the acquisition of DAC during the three months ended September 30, 2024.
- Represents third party transaction-related costs for acquisitions comprising deal fees, legal, financial and tax due diligence expenses, and valuation costs that are required to be expensed as incurred. During the nine months ended September 30, 2025, approximately \$0.9 million of costs related to the secondary stock offering from which we did not receive any proceeds were also included in transaction
- expenses.
 Represents the non-cash compensation expense recognized by the Company for equity awards.
 Represents costs incurred to integrate acquired businesses and product lines into our operations, facility relocation costs and other acquisition-related costs.

Table 5: Sales by End-Market

(Unaudited, amounts in thousands)

Three Months Ended September 30,

	Three Months Ended September 50,										
			2025						2024		
	OEM Aftermarket			_	Total		OEM		Aftermarket		Total
N	et Sales	N	et Sales		et Sales	N	et Sales	N	et Sales	N	et Sales
\$	20,659	\$	38,169	\$	58,828	\$	15,824	\$	29,058	\$	44,882
	19,859		12,738		32,597		19,911		10,121		30,032
	40,518		50,907		91,425		35,735		39,179		74,914
	13,752		15,032		28,784		10,152		11,810		21,962
	3,315		3,227		6,542		2,976		3,667		6,643
\$	57,585	\$	69,166	\$	126,751	\$	48,863	\$	54,656	\$	103,519
	N	Net Sales \$ 20,659 19,859 40,518 13,752 3,315	Net Sales N \$ 20,659 \$ 19,859 40,518 13,752 3,315	OEM Net Sales Aftermarket Net Sales \$ 20,659 \$ 38,169 19,859 12,738 40,518 50,907 13,752 15,032 3,315 3,227	2025 OEM Net Sales Aftermarket Net Sales N \$ 20,659 \$ 38,169 \$ 19,859 12,738 40,518 50,907 13,752 15,032 3,315 3,227	2025 OEM Net Sales Aftermarket Net Sales Total Net Sales \$ 20,659 \$ 38,169 \$ 58,828 19,859 12,738 32,597 40,518 50,907 91,425 13,752 15,032 28,784 3,315 3,227 6,542	Z025 OEM Net Sales Aftermarket Net Sales Total Net Sales Not	2025 OEM Net Sales Aftermarket Net Sales Total Net Sales OEM Net Sales \$ 20,659 \$ 38,169 \$ 58,828 \$ 15,824 19,859 12,738 32,597 19,911 40,518 50,907 91,425 35,735 13,752 15,032 28,784 10,152 3,315 3,227 6,542 2,976	2025 OEM Net Sales Aftermarket Net Sales Total Net Sales OEM Net Sales After Net Sales Net Sales	Z025 2024 OEM Net Sales Aftermarket Net Sales Total Net Sales OEM Net Sales Aftermarket Net Sales \$ 20,659 \$ 38,169 \$ 58,828 \$ 15,824 \$ 29,058 19,859 12,738 32,597 19,911 10,121 40,518 50,907 91,425 35,735 39,179 13,752 15,032 28,784 10,152 11,810 3,315 3,227 6,542 2,976 3,667	2025 2024 OEM Net Sales Aftermarket Net Sales Total Net Sales OEM Net Sales Aftermarket Net Sales Net Sale

ľ	Vine	Months	Ended	September 30,

		2025						2024								
	V		ermarket let Sales	Total Net Sales		OEM Net Sales		Aftermarket Net Sales		Total Net Sales						
Commercial Aerospace	\$	56,163	\$	105,408	\$	161,571	\$	46,316	\$	81,101	\$	127,417				
Business Jet and General Aviation		57,177		36,440		93,617		53,556		29,253		82,809				
Total Commercial		113,340		141,848		255,188		99,872		110,354		210,226				
Defense		39,810		49,227		89,037		26,793		32,681		59,474				
Non-Aerospace		8,836		11,472		20,308		10,727		11,951		22,678				
Total	\$	161,986	\$	202,547	\$	364,533	\$	137,392	\$	154,986	\$	292,378				

Table 6: Reconciliation of Earnings Per Share to Adjusted Earnings Per Share (Unaudited, amounts in thousands except per share amounts)

	Thr	ee Months End	eptember	Ni		Months Ended September 30,		
		2025		2024		2025	,	2024
Reported earnings per share								
Net income	\$	27,606	\$	8,656	\$	59,635	\$	18,546
Denominator for basic and diluted earnings per common share:								
Weighted-average common shares outstanding - basic		93,622		89,704		93,588		88,722
Effect of dilutive common shares		2,253		2,227		2,324		2,033
Weighted average common shares outstanding—diluted		95,875		91,931		95,912		90,755
Net income per common share—basic	\$	0.29	\$	0.10	\$	0.64	\$	0.21
Net income per common share—diluted	\$	0.29	\$	0.09	\$	0.62	\$	0.20
Adjusted Earnings Per Share								
Net income	\$	27,606	\$	8,656	\$	59,635	\$	18,546
Refinancing costs		_		_		_		1,645
Gross adjustments to EBITDA		7,300		4,528		18,945		9,333
Tax adjustment (1)		(1,607)		235		(3,631)		(880)
Adjusted net income	\$	33,299	\$	13,419	\$	74,949	\$	28,644
Adjusted Earnings Per Share - diluted		0.35		0.15		0.78		0.32
Diluted earnings per share to Adjusted Earnings Per Share								
Net income per common share—diluted	\$	0.29	\$	0.09	\$	0.62	\$	0.20
Adjustments to diluted earnings per share:								
Refinancing costs		_		_		_		0.02
Other expense (income)		_		(0.02)		_		(0.05)
Transaction expenses		0.02		0.02		0.05		0.03
Stock-based compensation		0.04		0.04		0.11		0.08
Acquisition and facility integration costs		0.02		0.02		0.04		0.05
Tax adjustment (1)		(0.02)				(0.04)		(0.01)
Adjusted Earnings Per Share - diluted	\$	0.35	\$	0.15	\$	0.78	\$	0.32

⁽¹⁾ The tax adjustment represents the tax effect of the adjustments at the applicable effective tax rate. To determine the applicable effective tax rate, transaction expenses, stock-based compensation, and acquisition and facility integration costs are excluded from adjusted net income and therefore we have excluded the impact those items have on the effective tax rate.